2008 TOP 150 AIRLINES

UPS AND DOWNS

Heavy losses dominated this year's World Airline Rankings as profits almost everywhere nosedived

REVENUES \$572bn Total revenues across the





MOST PROFITABLE \$880m

Lufthansa was the most profitable of the top 150 carriers at both an operating (\$2bn) and net (\$880m) level





\$8.9bn

Delta Air Lines, amid merger and fuel costs, sees net profits of \$1.6bn in 2007 turn into a loss of \$8.9bn in 2008 HIGHEST MARGINS

26.8%

AirAsia recorded the highest operating margin in 2008. None of the 25 biggest carriers feature among the top 15 operating margins



LATIN
AMERICA
\$1.3bn

Latin America was the only region to increase operating profits and operating margins in 2008 over the previous year

in 2008

AMERICA

North American carriers in the top 150 recorded a net loss of \$19.7bn in 2008, a swing of almost \$26bn on the profit of \$6.1bn in 2007 *

SIA-PACIF

ASIA-PACIFIC

Asia-Pacific carriers in the Top 150 recorded an operating loss of \$4.5bn, a swing of almost \$12bn on the \$7.3bn profit in 2007